



Livermore Area Recreation and Park District 9/20/21 Finance Committee

August 2021 Financials Review

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LIVERMORE AREA RECREATION AND PARK DISTRICT (LARPD)
Summary View: ACTUAL Results For the Month of August, 2021

| | FY19-20 | FY20-21 | FY21-22 | | Variance: Above/(Below) | | Incr/(Decr) vs prior years | | | |
|------------------------------|--------------------|----------------------|----------------------|----------------------|----------------------------|-------------|----------------------------|--------------|-------------------|-------------|
| | Actual | Actual | Actual | Budget | \$ | % | vs FY19-20 | % | vs FY20-21 | % |
| Revenue | | | | | | | | | | |
| Taxes | \$82,553 | \$51,872 | \$24,827 | \$2,525 | \$22,302 | 883% | (\$57,726) | (70%) | (\$27,045) | (52%) |
| From Operations | 843,255 | 257,765 | 528,847 | 550,400 | (21,553) | (4%) | (\$314,408) | (37%) | \$271,082 | 105% |
| Total Revenue | \$925,808 | \$309,637 | \$553,674 | \$552,925 | \$749 | 0% | (\$372,134) | (40%) | \$244,037 | 79% |
| Salary and Benefits | 1,246,263 | 990,936 | 1,007,625 | 1,032,930 | (25,305) | (2%) | (\$238,638) | (19%) | \$16,689 | 2% |
| Services and Supplies | 660,492 | 368,772 | 636,746 | 594,202 | 42,544 | 7% | (\$23,746) | (4%) | \$267,974 | 73% |
| Capital | 0 | 0 | 0 | 0 | 0 | - | \$0 | - | \$0 | - |
| Sub-total, Expenses | \$1,906,755 | \$1,359,708 | \$1,644,371 | \$1,627,132 | \$17,239 | 1% | (\$262,384) | (14%) | \$284,663 | 21% |
| Net Operating Results | (\$980,947) | (\$1,050,071) | (\$1,090,697) | (\$1,074,207) | (\$16,490) | (2%) | (\$109,750) | (11%) | (\$40,626) | (4%) |

LIVERMORE AREA RECREATION AND PARK DISTRICT (LARPD)
Summary View: ACTUAL Results Year-to-Date August, 2021 (month 2)

| | FY19-20 | FY20-21 | FY21-22 | | Variance: Above/(Below) | | Incr/(Decr) vs prior years | | | |
|------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------------|-------------|----------------------------|--------------|-------------------|---------------|
| | Actual | Actual | Actual | Budget | \$ | % | vs FY19-20 | % | vs FY20-21 | % |
| Revenue | | | | | | | | | | |
| Taxes | \$82,553 | \$51,872 | \$26,868 | \$5,050 | \$21,818 | 432% | (\$55,685) | (67%) | (\$25,004) | (48%) |
| From Operations | 1,603,159 | 536,835 | 1,138,260 | 1,172,850 | (34,590) | (3%) | (\$464,899) | (29%) | \$601,425 | 112% |
| Total Revenue | \$1,685,712 | \$588,707 | \$1,165,128 | \$1,177,900 | (\$12,772) | (1%) | (\$520,584) | (31%) | \$576,421 | 98% |
| Salary and Benefits | 2,618,739 | 1,876,042 | 1,852,781 | 1,948,680 | (95,899) | (5%) | (\$765,958) | (29%) | (\$23,261) | (1%) |
| Services and Supplies | 1,259,757 | 836,015 | 1,227,860 | 1,218,214 | 9,646 | 1% | (\$31,897) | (3%) | \$391,845 | 47% |
| Capital | 0 | 8,795 | 0 | 0 | 0 | - | \$0 | - | (\$8,795) | (100%) |
| Sub-total, Expenses | \$3,878,496 | \$2,720,852 | \$3,080,641 | \$3,166,894 | (\$86,253) | (3%) | (\$797,855) | (21%) | \$359,789 | 13% |
| Net Operating Results | (\$2,192,785) | (\$2,132,145) | (\$1,915,513) | (\$1,988,994) | \$73,481 | 4% | \$277,272 | 13% | \$216,632 | 10% |

LIVERMORE AREA RECREATION AND PARK DISTRICT (LARPD)
Revenue View: ACTUAL Results Year-to-Date August, 2021 (month 2)

| | FY19-20 | FY20-21 | FY21-22 | | Variance Above/(Below) | | Incr/(Decr) vs prior years | | | |
|-----------------------------------|--------------------|------------------|--------------------|--------------------|------------------------|--------------|----------------------------|--------------|-------------------|--------------|
| | Actual | Actual | Actual | Budget | \$ | % | vs FY19-20 | % | vs FY20-21 | % |
| Tax Revenue | | | | | | | | | | |
| Property Taxes | \$56,547 | \$49,147 | \$31,264 | \$0 | \$31,264 | - | (\$25,283) | (45%) | (\$17,883) | (36%) |
| Parcel Taxes | 7,581 | 2,725 | (4,396) | 0 | (4,396) | - | (11,977) | (158%) | (7,121) | (261%) |
| Other Taxes | 18,425 | 0 | 0 | 5,050 | (5,050) | (100%) | (18,425) | (100%) | 0 | - |
| Total Tax Revenues | \$82,553 | \$51,872 | \$26,868 | \$5,050 | \$21,818 | 432% | (\$55,685) | (67%) | (\$25,004) | (48%) |
| <i>% of total</i> | <i>5%</i> | <i>9%</i> | <i>2%</i> | <i>0%</i> | | | | | | |
| Earned Income | | | | | | | | | | |
| Marketing and Public Info | 3,365 | 810 | 0 | 0 | 0 | - | (3,365) | (100%) | (810) | (100%) |
| Business Services | 5,465 | 660 | 1,976 | 3,800 | (1,824) | (48%) | (3,489) | (64%) | 1,316 | 199% |
| Concessions | 27,151 | 0 | 0 | 1,000 | (1,000) | (100%) | (27,151) | (100%) | 0 | - |
| Business Services | \$35,981 | \$1,470 | \$1,976 | \$4,800 | (\$2,824) | (59%) | (\$34,005) | (95%) | \$506 | 34% |
| <i>% of total</i> | <i>2%</i> | <i>0%</i> | <i>0%</i> | <i>0%</i> | | | | | | |
| Camp Shelly | \$16,873 | \$0 | \$55,572 | \$50,000 | \$5,572 | 11% | \$38,699 | 229% | \$55,572 | - |
| Extended Student Svcs (ESS) | 857,935 | 320,514 | 367,683 | 395,000 | (27,317) | (7%) | (490,252) | (57%) | 47,169 | 15% |
| Senior Svcs and Volunteers | 56,924 | 11,353 | 15,963 | 17,650 | (1,687) | (10%) | (40,961) | (72%) | 4,610 | 41% |
| Preschool | 51,898 | 0 | 17,134 | 24,000 | (6,866) | (29%) | (34,764) | (67%) | 17,134 | - |
| Open Space | 18,453 | 60,128 | 120,518 | 119,730 | 788 | 1% | 102,065 | 553% | 60,390 | 100% |
| Believes Program | 0 | 0 | 0 | 0 | 0 | - | 0 | - | 0 | - |
| Middle School Program | 69,658 | 0 | 0 | 0 | 0 | - | (69,658) | (100%) | 0 | - |
| Community Services | \$1,071,741 | \$391,995 | \$576,870 | \$606,380 | (\$29,510) | (5%) | (\$494,871) | (46%) | \$184,875 | 47% |
| <i>% of total</i> | <i>64%</i> | <i>67%</i> | <i>50%</i> | <i>51%</i> | | | | | | |
| Recreation Classes | \$18,160 | \$1,510 | \$56,800 | \$59,942 | (3,142) | (5%) | \$38,640 | 213% | \$55,290 | 3,662% |
| Adult Sports and Fitness | 32,766 | 105 | 20,172 | 16,400 | 3,772 | 23% | (12,594) | (38%) | 20,067 | 19,111% |
| Facility Use & Rentals | 99,501 | 2,971 | 63,451 | 75,428 | (11,977) | (16%) | (36,050) | (36%) | 60,480 | 2,036% |
| Youth Sports and Fitness | 76,718 | 21,914 | 150,090 | 136,209 | 13,881 | 10% | 73,372 | 96% | 128,176 | 585% |
| Field and Gym Rentals | 65,152 | 25,886 | 66,898 | 87,850 | (20,952) | (24%) | 1,746 | 3% | 41,012 | 158% |
| Aquatics | 144,552 | 30,146 | 143,028 | 121,599 | 21,429 | 18% | (1,524) | (1%) | 112,882 | 374% |
| Recreation | \$436,849 | \$82,532 | \$500,439 | \$497,428 | \$3,011 | 1% | \$63,591 | 15% | \$417,907 | 506% |
| <i>% of total</i> | <i>26%</i> | <i>14%</i> | <i>43%</i> | <i>42%</i> | | | | | | |
| Park Operations | \$58,588 | \$60,838 | \$58,975 | \$64,242 | (\$5,267) | (8%) | \$387 | 1% | (\$1,863) | (3%) |
| <i>% of total</i> | <i>3%</i> | <i>10%</i> | <i>5%</i> | <i>5%</i> | | | | | | |
| Total Earned Income | \$1,603,159 | \$536,835 | \$1,138,260 | \$1,172,850 | (\$34,590) | (3%) | (\$464,899) | (29%) | \$601,425 | 112% |
| <i>% of total</i> | <i>95%</i> | <i>91%</i> | <i>98%</i> | <i>100%</i> | | | | | | |
| Total General Fund Revenue | \$1,685,712 | \$588,707 | \$1,165,128 | \$1,177,900 | (\$12,772) | (1%) | (\$520,584) | (31%) | \$576,421 | 98% |

LIVERMORE AREA RECREATION AND PARK DISTRICT (LARPD)
Salaries and Benefits View by Unit: ACTUAL Results Year-to-Date August, 2021 (month 2)

| | FY19-20 | FY20-21 | FY21-22 | | Variance Above/(Below) | | Incr/(Decr) vs prior years | | | |
|--|--------------------|--------------------|--------------------|--------------------|------------------------|--------------|----------------------------|--------------|--------------------|--------------|
| | Actual | Actual | Actual | Budget | \$ | % | vs FY19-20 | % | vs FY20-21 | % |
| Administration | \$250,429 | \$377,016 | \$253,435 | \$290,748 | (\$37,313) | (13%) | \$3,006 | 1% | (\$123,581) | (33%) |
| Marketing and Public Info | 42,107 | 35,023 | 0 | 0 | 0 | - | (42,107) | (100%) | (35,023) | (100%) |
| Technology and Communications | 14,896 | 14,951 | 0 | 0 | 0 | - | (14,896) | (100%) | (14,951) | (100%) |
| Customer and Business Services | 47,008 | 29,446 | 19,872 | 27,200 | (7,328) | (27%) | (27,136) | (58%) | (9,574) | (33%) |
| Concessions | 11,360 | 0 | 0 | 0 | 0 | - | (11,360) | (100%) | 0 | - |
| Administration | \$365,800 | \$456,436 | \$273,307 | \$317,947 | (\$44,640) | (14%) | (\$92,493) | (25%) | (\$183,129) | (40%) |
| <i>% of total</i> | <i>14%</i> | <i>24%</i> | <i>15%</i> | <i>16%</i> | | | | | | |
| Camp Shelly | \$14,108 | \$0 | \$12,766 | \$11,427 | \$1,339 | 12% | (\$1,342) | (10%) | \$12,766 | - |
| Extended Student Svcs (ESS) | 719,764 | 433,728 | 495,706 | 477,328 | 18,378 | 4% | (224,058) | (31%) | 61,978 | 14% |
| Senior Svcs and Volunteers | 27,598 | 18,414 | 18,485 | 23,738 | (5,253) | (22%) | (9,113) | (33%) | 71 | 0% |
| Preschool | 24,097 | 6,902 | 4,549 | 11,974 | (7,425) | (62%) | (19,548) | (81%) | (2,353) | (34%) |
| Open Space | 220,911 | 151,301 | 166,394 | 167,716 | (1,322) | (1%) | (54,517) | (25%) | 15,093 | 10% |
| Community Outreach | 21,746 | 86,581 | 100,772 | 101,733 | (961) | (1%) | 79,026 | 363% | 14,191 | 16% |
| Believes Program | 9,422 | 3,676 | 0 | 6,491 | (6,491) | (100%) | (9,422) | (100%) | (3,676) | (100%) |
| Middle School Program | 86,230 | 11,975 | 0 | 4,279 | (4,279) | (100%) | (86,230) | (100%) | (11,975) | (100%) |
| Community Services | \$1,123,876 | \$712,577 | \$798,672 | \$804,687 | (\$6,015) | (1%) | (\$325,204) | (29%) | \$86,095 | 12% |
| <i>% of total</i> | <i>43%</i> | <i>38%</i> | <i>43%</i> | <i>41%</i> | | | | | | |
| Recreation Classes | \$1,545 | \$0 | \$0 | \$0 | 0 | - | (\$1,545) | (100%) | \$0 | - |
| Adult Sports and Fitness | 7,991 | 5,963 | (949) | 0 | (949) | - | (8,940) | (112%) | (6,912) | (116%) |
| Facility Use & Rentals | 41,459 | 22,313 | 0 | 20,723 | (20,723) | (100%) | (41,459) | (100%) | (22,313) | (100%) |
| Youth Sports and Fitness | 63,874 | 14,114 | 39,564 | 31,529 | 8,035 | 25% | (24,310) | (38%) | 25,450 | 180% |
| Field and Gym Rentals | 33,318 | 24,231 | 30,046 | 28,230 | 1,816 | 6% | (3,272) | (10%) | 5,815 | 24% |
| Recreation Administration | 53,069 | 92,810 | 93,774 | 96,209 | (2,435) | (3%) | 40,705 | 77% | 964 | 1% |
| Building Operations | 96,210 | 67,574 | 67,450 | 52,717 | 14,733 | 28% | (28,760) | (30%) | (124) | (0%) |
| Aquatics | 271,699 | 23,258 | 122,025 | 168,963 | (46,938) | (28%) | (149,674) | (55%) | 98,767 | 425% |
| Recreation | \$569,165 | \$250,263 | \$351,910 | \$398,370 | (\$46,460) | (12%) | (\$217,255) | (38%) | \$101,647 | 41% |
| <i>% of total</i> | <i>22%</i> | <i>13%</i> | <i>19%</i> | <i>20%</i> | | | | | | |
| Building Maintenance | 138,945 | 134,885 | 129,959 | 137,112 | (7,153) | (5%) | (8,986) | (6%) | (4,926) | (4%) |
| Park Operations | 420,953 | 321,881 | 298,933 | 290,564 | 8,369 | 3% | (122,020) | (29%) | (22,948) | (7%) |
| Parks and Facilities Maintenance | \$559,898 | \$456,766 | \$428,892 | \$427,676 | \$1,216 | 0% | (\$131,006) | (23%) | (\$27,874) | (6%) |
| <i>% of total</i> | <i>21%</i> | <i>24%</i> | <i>23%</i> | <i>22%</i> | | | | | | |
| TOTAL Salaries and Benefits Expense | \$2,618,739 | \$1,876,042 | \$1,852,781 | \$1,948,680 | (\$95,899) | (5%) | (\$765,958) | (29%) | (\$23,261) | (1%) |

LIVERMORE AREA RECREATION AND PARK DISTRICT (LARPD)
Services and Supplies View by Unit: ACTUAL Results Year-to-Date August, 2021 (month 2)

| | FY19-20 | FY20-21 | FY21-22 | | Variance Above/(Below) | | Incr/(Decr) vs prior years | | | |
|--|--------------------|------------------|--------------------|--------------------|------------------------|-------------|----------------------------|--------------|------------------|-------------|
| | Actual | Actual | Actual | Budget | \$ | % | vs FY19-20 | % | vs FY20-21 | % |
| Administration | \$177,715 | \$144,493 | \$177,734 | \$160,453 | \$17,281 | 11% | \$19 | 0% | \$33,241 | 23% |
| Marketing and Public Info | 35,922 | 745 | 1,155 | 2,880 | (1,725) | (60%) | (34,767) | (97%) | 410 | 55% |
| Technology and Communications | 51,986 | 44,705 | 85,932 | 132,919 | (46,987) | (35%) | 33,946 | 65% | 41,227 | 92% |
| Customer and Business Services | 30,427 | 11,813 | 24,255 | 28,680 | (4,425) | (15%) | (6,172) | (20%) | 12,442 | 105% |
| Capital Equipment (excl CIP) | 0 | 8,795 | 0 | 0 | 0 | - | 0 | - | (8,795) | (100%) |
| Concessions | 8,606 | 0 | 9,826 | 470 | 9,356 | 1,991% | 1,220 | 14% | 9,826 | - |
| Administration | \$304,656 | \$210,551 | \$298,902 | \$325,402 | (\$26,500) | (8%) | (\$5,754) | (2%) | \$88,351 | 42% |
| <i>% of total</i> | <i>24%</i> | <i>25%</i> | <i>24%</i> | <i>27%</i> | | | | | | |
| Camp Shelly | \$7,788 | \$889 | \$1,465 | \$6,125 | (\$4,660) | (76%) | (\$6,323) | (81%) | \$576 | 65% |
| Extended Student Svcs (ESS) | 81,813 | 28,069 | 33,946 | 22,366 | 11,580 | 52% | (47,867) | (59%) | 5,877 | 21% |
| Senior Svcs and Volunteers | 17,662 | 5,439 | 6,996 | 11,000 | (4,004) | (36%) | (10,666) | (60%) | 1,557 | 29% |
| Preschool | 1,791 | 39 | 1,690 | 3,400 | (1,710) | (50%) | (101) | (6%) | 1,651 | 4,233% |
| Open Space | 11,558 | 7,766 | 24,981 | 22,150 | 2,831 | 13% | 13,423 | 116% | 17,215 | 222% |
| Community Outreach | 0 | 40 | 0 | 2,300 | (2,300) | (100%) | 0 | - | (40) | (100%) |
| Believes Program | 0 | 0 | 0 | 0 | 0 | - | 0 | - | 0 | - |
| Middle School Program | 6,949 | 256 | 246 | 2,000 | (1,754) | (88%) | (6,703) | (96%) | (10) | (4%) |
| Community Services | \$127,561 | \$42,498 | \$69,324 | \$69,341 | (\$17) | (0%) | (\$58,237) | (46%) | \$26,826 | 63% |
| <i>% of total</i> | <i>10%</i> | <i>5%</i> | <i>6%</i> | <i>6%</i> | | | | | | |
| Recreation Classes | \$50,435 | \$1,785 | \$33,043 | \$10,400 | 22,643 | 218% | (\$17,392) | (34%) | \$31,258 | 1,751% |
| Adult Sports and Fitness | 10,925 | 0 | 0 | 2,650 | (2,650) | (100%) | (10,925) | (100%) | 0 | - |
| Facility Use & Rentals | 17,736 | 0 | 1,444 | 4,050 | (2,606) | (64%) | (16,292) | (92%) | 1,444 | - |
| Youth Sports and Fitness | 26,737 | 3,213 | 23,324 | 5,910 | 17,414 | 295% | (3,413) | (13%) | 20,111 | 626% |
| Field and Gym Rentals | 8,455 | 824 | 3,258 | 7,280 | (4,022) | (55%) | (5,197) | (61%) | 2,434 | 295% |
| Recreation Administration | 925 | 0 | 746 | 1,475 | (729) | (49%) | (179) | (19%) | 746 | - |
| Building Operations | 29,850 | 4,027 | 15,746 | 4,300 | 11,446 | 266% | (14,104) | (47%) | 11,719 | 291% |
| Aquatics | 31,670 | 6,774 | 12,738 | 21,024 | (8,286) | (39%) | (18,932) | (60%) | 5,964 | 88% |
| Recreation | \$176,733 | \$16,623 | \$90,299 | \$57,089 | \$33,210 | 58% | (\$86,434) | (49%) | \$73,676 | 443% |
| <i>% of total</i> | <i>14%</i> | <i>2%</i> | <i>7%</i> | <i>5%</i> | | | | | | |
| Building Maintenance | 101,667 | 74,944 | 95,383 | 114,810 | (19,427) | (17%) | (6,284) | (6%) | 20,439 | 27% |
| Park Operations | 549,140 | 500,194 | 673,952 | 651,572 | 22,380 | 3% | 124,812 | 23% | 173,758 | 35% |
| Parks and Facilities Maintenance | \$650,807 | \$575,138 | \$769,335 | \$766,382 | \$2,953 | 0% | \$118,528 | 18% | \$194,197 | 34% |
| <i>% of total</i> | <i>52%</i> | <i>68%</i> | <i>63%</i> | <i>63%</i> | | | | | | |
| TOTAL Services & Supplies Expense | \$1,259,757 | \$844,810 | \$1,227,860 | \$1,218,214 | \$9,646 | 1% | (\$31,897) | (3%) | \$383,050 | 45% |

LIVERMORE AREA RECREATION AND PARK DISTRICT (LARPD)

Operating Expense View by Expense Type: ACTUAL Results Year-to-Date August, 2021 (month 2)

| | FY19-20 | FY20-21 | FY21-22 | | Variance | | Incr/(Decr) vs prior years | | | |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|-------------------|-------------|----------------------------|--------------|-------------------|---------------|
| | Actual | Actual | Actual | Budget | \$ | % | vs FY19-20 | % | vs FY20-21 | % |
| Salaries and Benefits | | | | | | | | | | |
| Salaries - Full-time | \$1,102,785 | \$925,595 | \$884,052 | \$903,463 | (\$19,411) | (2%) | (\$218,733) | (20%) | (\$41,543) | (4%) |
| Salaries - Part-time Benefited | 260,590 | 159,737 | 109,546 | 110,603 | (1,057) | (1%) | (151,044) | (58%) | (50,191) | (31%) |
| Salaries - Part-time | 554,987 | 106,222 | 289,090 | 326,635 | (37,545) | (11%) | (265,897) | (48%) | 182,868 | 172% |
| Stipends - Board | 5,250 | 5,400 | 4,600 | 6,000 | (1,400) | (23%) | (650) | (12%) | (800) | (15%) |
| Retirement | 178,230 | 227,431 | 227,262 | 230,840 | (3,578) | (2%) | 49,032 | 28% | (169) | (0%) |
| Employee Group Insurance | 334,681 | 269,071 | 219,772 | 236,884 | (17,112) | (7%) | (114,909) | (34%) | (49,299) | (18%) |
| Workers' Compensation | 80,896 | 38,295 | 53,311 | 51,528 | 1,783 | 3% | (27,585) | (34%) | 15,016 | 39% |
| Medicare/FICA Payroll Tax | 101,320 | 53,091 | 65,148 | 70,727 | (5,579) | (8%) | (36,172) | (36%) | 12,057 | 23% |
| Unemployment | 0 | 91,200 | 0 | 12,000 | (12,000) | (100%) | 0 | - | (91,200) | (100%) |
| Total Salaries and Benefits | \$2,618,739 | \$1,876,042 | \$1,852,781 | \$1,948,680 | (\$95,899) | (5%) | (\$765,958) | (29%) | (\$23,261) | (1%) |
| <i>% of total</i> | <i>68%</i> | <i>69%</i> | <i>60%</i> | <i>62%</i> | | | | | | |
| Services and Supplies | | | | | | | | | | |
| Maintenance - Structures and Grounds | \$105,227 | \$60,053 | \$118,476 | \$150,300 | (\$31,824) | (21%) | \$13,249 | 13% | \$58,423 | 97% |
| Maintenance - Equipment | 34,532 | 24,428 | 35,968 | 33,992 | 1,976 | 6% | 1,436 | 4% | 11,540 | 47% |
| Utilities - Water/Sewer | 417,497 | 393,808 | 522,620 | 420,950 | 101,670 | 24% | 105,123 | 25% | 128,812 | 33% |
| Utilities - Gas/Electric/other | 78,043 | 53,330 | 63,750 | 63,325 | 425 | 1% | (14,293) | (18%) | 10,420 | 20% |
| Legal | 24,000 | 20,000 | 20,000 | 20,000 | 0 | 0% | (4,000) | (17%) | 0 | 0% |
| Program Services/Supplies | 36,623 | 2,535 | 10,561 | 16,740 | (6,179) | (37%) | (26,062) | (71%) | 8,026 | 317% |
| Professional Services | 171,313 | 49,627 | 79,419 | 93,148 | (13,729) | (15%) | (91,894) | (54%) | 29,792 | 60% |
| Instructors & Sports Officials | 85,668 | 10,164 | 59,427 | 14,910 | 44,517 | 299% | (26,241) | (31%) | 49,263 | 485% |
| Insurance | 72,801 | 90,795 | 90,594 | 103,873 | (13,279) | (13%) | 17,793 | 24% | (201) | (0%) |
| Rents/Leases - Equipment | 16,249 | 20,967 | 20,077 | 20,802 | (725) | (3%) | 3,828 | 24% | (890) | (4%) |
| Rents/Leases - Structures and Grounds | 25,744 | 27,594 | 27,610 | 44,294 | (16,684) | (38%) | 1,866 | 7% | 16 | 0% |
| Rents/Leases - Vehicles | 0 | 25,015 | 25,226 | 25,970 | (744) | (3%) | 25,226 | - | 211 | 1% |
| POB Interest Expense | 0 | 0 | 23,132 | 0 | 23,132 | - | 23,132 | - | 23,132 | - |
| Other | 192,060 | 66,494 | 131,000 | 209,910 | (78,910) | (38%) | (61,060) | (32%) | 64,506 | 97% |
| Total Services and Supplies | \$1,259,757 | \$844,810 | \$1,227,860 | \$1,218,214 | \$9,646 | 1% | (\$31,897) | (3%) | \$383,050 | 45% |
| Capital Equipment | 0 | 8,795 | 0 | 0 | 0 | - | 0 | - | (8,795) | (100%) |
| Total Operating Expenses | \$3,878,496 | \$2,729,647 | \$3,080,641 | \$3,166,894 | (\$86,253) | (3%) | (\$797,855) | (21%) | \$350,994 | 13% |



Thank You