



Livermore Area  
Recreation and Park District  
*An independent special district*

## **SPECIAL MEETING of the BOARD OF DIRECTORS**

### **MINUTES**

**WEDNESDAY, SEPTEMBER 20, 2023**

**5:00 P.M.**

**ROBERT LIVERMORE COMMUNITY CENTER  
4444 EAST AVENUE, LIVERMORE, CALIFORNIA  
LARKSPUR ROOM**

**DIRECTORS PRESENT:** Directors Maryalice Faltings, Jan Palajac, Philip Pierpont  
Vice Chair David Furst, Chair James Boswell

**DIRECTORS ABSENT:** None

**STAFF MEMBERS PRESENT:** Mathew Fuzie, Michelle Kleman, Jill Kirk, Fred Haldeman, Jeff  
Schneider, David Weisgerber, Pamela Healy

**DISTRICT COUNSEL:** None Present

**OTHERS PRESENT:** None

1. **CALL TO ORDER – ROLL CALL – PLEDGE OF ALLEGIANCE:** Chair Boswell called the meeting to order at 5:05 p.m. All Directors were present. Chair Boswell led the Pledge of Allegiance.

2. **PUBLIC COMMENT:** None

3. **BOARD RETREAT: Workshop on Strategic Plan:**

The main objectives for the meeting were to determine the Strategic Plan format and contents, consolidate and modify current content as needed, and address any outstanding issues. During the discussion, members discussed the distinction between high-level and low-level objectives, combining the consultant's objectives with those shared in the meeting, and refining the mission statement. There was also a discussion about expanding or changing the District's sphere of influence.

Board members emphasized not second-guessing staff and GM-provided information.

The GM suggested discussing foundational items, including

- Deferred Maintenance
- Sphere of Influence: What do we want this to be in the future.
- Financing
- Surplus Properties
- Pricing Philosophy and
- Mission: Who are we and who do we serve?

There was a debate about starting with identifying the nature and final product of the Strategic Plan rather than delving into specific issues.

The discussion also covered the need for a vision statement alongside the mission statement. Members agreed on the Values in the consultant's report and proposed a DRAFT vision statement.

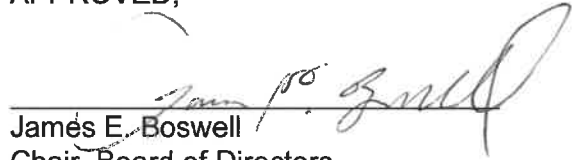
The Board took a brief recess at 6:39 p.m. The Board reconvened at 6:48 p.m.

➤ **Actions:**


- 1) The Board concluded with agreements on key draft statements, including the mission, values, vision, and goals.
  - Mission Statement: “To provide the people of the Livermore Area Recreation and Park District’s service area with outstanding recreation programs and a system of parks, trails, and facilities that enhance the quality of life.”
  - Values: integrity, diversity, quality, adaptability and collaboration
  - Vision: “To be a fully funded, fully staffed and user-friendly recreation and park district known for high quality, innovative programs and excellent facilities.”
  - Goals: As proposed by consultant
- 2) High-quality, well-planned facilities meet community needs, 1) diverse programs meet customer needs, 2) A motivated, high-performing, well-supported staff, 3) Funding sources meet all identified long-term needs, 4) The public understands and supports LARPD as a special district, 5) A high-performing board working effectively with its manager.
- 3) The GM and staff were tasked with drafting these items for the Board’s review and discussion at a future regular Board meeting.

4. **ADJOURNMENT**: Chair Boswell adjourned the meeting at 7:12 p.m.

APPROVED,

  
James E. Boswell  
Chair, Board of Directors

ATTEST:

  
Mathew L. Fuzie  
General Manager and  
Ex-officio Clerk to the Board of Directors

MF/ph/lvb